Defence Organizational Climate Survey (DEOCS) 5.0 – Military Service Academy Version

Section I. Academy Experience

In this section you will answer basic questions about your status at the [Academy Title].

1. What is your affiliation to the Military Service Academy conducting this DEOCS? Some people may have multiple affiliations (for example, a Reservist who also works as a civilian at the DoD). We are interested in your affiliation to the organization conducting this DEOCS.
   - Active component military member
   - Reserve component military member
   - National Guard member
   - Civilian employee
   - Military Service Academy cadet/midshipman

2. Which Military Service Academy do you attend? (Ask if Academy)
   - United States Military Academy (West Point)
   - United States Air Force Academy
   - United States Naval Academy

3. What is your Class year? (Ask if Academy)
   - Foreign exchange student
   - 4/C (First Year)
   - 3/C (Second Year)
   - 2/C (Third Year)
   - 1/C (Fourth Year)

4. When did you join: [Academy Title]? (Ask if Military/Civilian)
   - Less than three months ago
   - More than three months ago

In this section, you will provide information about your experiences at the [Academy Title]. Please respond by considering your own current beliefs, experiences, and feelings. There are no wrong answers. We are interested in what you think and how you feel.

5. Overall, how would you rate the current level of morale at the [Academy Title]?
   - Very low, Low, Moderate, High, Very high

6. Overall, how would you rate your own current level of morale?
   - Very low, Low, Moderate, High, Very high
In the next section, please report how much you agree or disagree with each of the following statements.

7. I am proud of my work.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

8. My work has a great deal of personal meaning to me.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

9. I am committed to making the military my career.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

10. Choosing to attend the Academy was a good decision for me. (Ask if Academy)
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

11. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] work well as a team.
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

12. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] trust each other.
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

13. I feel like “part of the family” among [“cadets in my company” | “midshipmen in my company” | “cadets in my squadron”].
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

14. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] believe that everyone has worth and value, regardless of how they identify (for example, gender, race/ethnicity, sexual orientation, and other identities).
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

15. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] believe that everyone has worth and value, regardless of their occupation and Class year.
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

16. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] build on each other’s ideas and thoughts during the decision-making process.
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

17. [“Cadets in my company” | “Midshipmen in my company” | “Cadets in my squadron”] would speak up if someone is being excluded.
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
18. If I were to report a [“cadet” | “midshipman”] for misconduct, I would expect negative social outcomes (for example, being the center of gossip or rumors, being ignored, or being bullied) from other [“cadets” | “midshipmen”]. (Ask if Academy)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

19. Among [“cadets in my company” | “midshipmen in my company” | “cadets in my squadron”], the quality of ideas matters more than who expresses them.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

20. I can easily balance the demands of Academy life.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

21. It is important for us to understand your experiences at the [Academy Title]. If you choose, you may use the space below to add anything else you want to say. Senior leadership will be able to see what you write but not who wrote it. Please do not include personally identifiable information. This includes information that could be used to identify you or others (for example, telling a story that is specific enough that someone could recognize the people involved).

In this section, please rate how often the following situations occur. When responding, consider only time spent at the [Academy Title].

All responses are kept confidential. No one will be able to determine how you personally respond.

22. How often does someone from your Military Service Academy intentionally interfere with your work performance?
   o Never, Rarely, Sometimes, Often

23. How often does someone from your Military Service Academy take credit for work or ideas that were yours?
   o Never, Rarely, Sometimes, Often
24. How often does someone from your Military Service Academy gossip or talk about you?  
   o Never, Rarely, Sometimes, Often

25. How often does someone from your Military Service Academy use insults, sarcasm, or gestures to humiliate you?  
   o Never, Rarely, Sometimes, Often

26. How often does someone from your Military Service Academy not provide you with information and assistance when needed?  
   o Never, Rarely, Sometimes, Often

27. How often does someone from your Military Service Academy yell when they are angry?  
   o Never, Rarely, Sometimes, Often

28. How often does someone from your Military Service Academy tell sexual jokes that make you uncomfortable, angry, or upset?  
   o Never, Rarely, Sometimes, Often

29. How often does someone from your Military Service Academy embarrass, anger, or upset you by suggesting that you do not act how a man or a woman is supposed to act?  
   o Never, Rarely, Sometimes, Often

30. How often does someone from your Military Service Academy display, show, or send sexually explicit materials (such as pictures or videos) that make you uncomfortable, angry, or upset?  
   o Never, Rarely, Sometimes, Often

31. How often does someone from your Military Service Academy ask you questions about your sex life or sexual interests that make you uncomfortable, angry, or upset?  
   o Never, Rarely, Sometimes, Often

32. How often does someone from your Military Service Academy make sexual comments about your appearance or body that make you uncomfortable, angry, or upset?  
   o Never, Rarely, Sometimes, Often

33. How often does someone from your Military Service Academy make attempts to establish unwanted romantic or sexual relationships with you?  
   These attempts could range from asking you out on a date to asking you for sex or a "hookup."  
   o Never, Rarely, Sometimes, Often

34. How often does someone from your Military Service Academy intentionally touch you in unwanted sexual ways?
35. How often does someone from your Military Service Academy mistreat, ignore, exclude, or insult you because of your gender?
   o Never, Rarely, Sometimes, Often

36. How often does someone from your Military Service Academy tell racial/ethnic jokes that make you uncomfortable, angry, or upset?
   o Never, Rarely, Sometimes, Often

37. How often does someone from your Military Service Academy express stereotypes about your racial/ethnic group that make you uncomfortable, angry, or upset?
   o Never, Rarely, Sometimes, Often

38. How often does someone from your Military Service Academy use offensive racial/ethnic terms that make you uncomfortable, angry, or upset?
   o Never, Rarely, Sometimes, Often

39. How often does someone from your Military Service Academy make insults about racial/ethnic groups that make you uncomfortable, angry, or upset?
   o Never, Rarely, Sometimes, Often

40. How often does someone from your Military Service Academy show you a lack of respect because of your race/ethnicity?
   o Never, Rarely, Sometimes, Often

41. How often does someone from your Military Service Academy use derogatory slurs, make comments, or tell jokes concerning sexual orientation? (Ask if Academy)
   o Never, Rarely, Sometimes, Often
42. It is important for us to understand your experiences with behaviors that may negatively impact you. If you choose, you may use the space below to add anything else you want to say regarding experiences either within or outside of your Military Service Academy. Senior leadership will be able to see what you write but not who wrote it. Please do not include personally identifiable information (for example, a personal story containing specific details that could be used to identify you).

Section II. Leadership

In this section, please report how much you agree or disagree with the following statements about the leadership and support provided by your chain of command. Please consider only time spent at the [Academy Title].

43. I trust that my academic success is supported by Academy faculty. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

44. I trust that my academic success is supported by Academy coaches and staff. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

45. I trust that my development as a leader of character is supported by Academy faculty. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

46. I trust that my development as a leader of character is supported by Academy coaches and staff. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

47. I trust that my well-being is supported by Academy faculty. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

48. I trust that my well-being is supported by Academy coaches and staff. (Ask if Academy)
49. The Academy provides [“cadets” | “midshipmen”] with an effective mentoring program. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

In this section, please report how much you agree or disagree with the following statements about the leadership and support provided by your chain of command. Please consider only time spent at the [Academy Title].

50. Communication goes both up and down the [“company” | ”squadron”] chain of command.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

51. Training opportunities, awards, recognition, and other positive outcomes are distributed fairly.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

52. Discipline and criticism are administered fairly.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

53. Your current immediate supervisor is... (Ask if Military/Civilian)
   If you are not sure, please proceed to the next question.
   - Enlisted (including non-commissioned officers [NCOs])
   - A commissioned officer
   - A warrant officer
   - A civilian
   - Don’t know

54. What paygrade is your immediate supervisor? (Ask if Q53 = “Enlisted (including non-commissioned officers [NCOs])”)
   If you are not sure, please proceed to the next question.
   - E-3, E-4, E-5, E-6, E-7, E-8, E-9, E-10

55. What paygrade is your immediate supervisor? (Ask if Q53 = “A commissioned officer”)
   If you are not sure, please proceed to the next question.
   - O-1, O-2, O-3, O-4, O-5, O-6, O-7, O-8, O-9, O-10

56. What paygrade is your immediate supervisor? (Ask if Q53 = “A warrant officer”)
   If you are not sure, please proceed to the next question.
   - W-1, W-2, W-3, W-4, W-5

57. What DoD civilian pay plan/category is your immediate supervisor? (Ask if Q53 = A civilian)
If you are not sure, please proceed to the next question.
- General Schedule (GS)-like pay plan (GS/GG/GM/GL/GP/GR)
- Senior Executive Service (SES)
- Title 10 tenured or tenure-track faculty
- Title 10 non-tenure-track faculty
- Non-Appropriated Fund (NAF)
- Demonstration/Alternative/Other pay plans

58. What is your immediate supervisor’s paygrade? (Ask if 57 = “General Schedule (GS)-like pay plan”)
If you are not sure, please proceed to the next question.
- 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15

59. What is your immediate supervisor’s paygrade? (Ask if 57 = “Federal Wage System pay plan”)
If you are not sure, please proceed to the next question.
- 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19

60. What is your immediate supervisor’s position at the Military Service Academy? (Ask if 57 = “Title 10 tenured or tenure-track faculty” or “Title 10 non-tenure-track faculty”)
If you are not sure, please proceed to the next question.
- AD-1: Instructor
- AD-3: Assistant Professor
- AD-5: Associate Professor
- AD-7: Professor
- AD-9: Admin Faculty
- AD-11: Supervisory/Professor Dean/Academic Dean

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

61. Does your unit or organization have a senior NCO/senior enlisted leader? (Ask if Military/Civilian)
- Yes
- No
- Don’t know

First ["Cadet" | "Midshipman"] in Chain of Command: For the purpose of these questions, the first ["cadet" | "midshipman"] in your chain of command is the ["cadet" | "midshipman"] immediately above you in your ["cadet" | "midshipman"] chain of command.
62. What Class year is the first ["cadet" | "midshipman"] in your chain of command?  (Ask if Academy)
   o 3/C (Second Year)
   o 2/C (Third Year)
   o 1/C (Fourth Year)

In this section, please report how much you agree or disagree with the following statements about [“the first cadet in your chain of command” | “the first midshipman in your chain of command”]. When responding, consider only time spent over the past three months [“with the first cadet in your chain of command” | “with the first midshipman in your chain of command”].

Your responses are completely confidential. No one [“at your Academy”], including [“the first cadet in your chain of command” | “the first midshipman in your chain of command”], will be able to know how you respond.

[Show if USMA/USAFA] First Cadet in Chain of Command:  For the purpose of these questions, the first cadet in your chain of command is the cadet immediately above you in your cadet chain of command.

[Show if USNA] First Midshipman in Chain of Command:  For the purpose of these questions, the first midshipman in your chain of command is the midshipman immediately above you in your midshipman chain of command.

63. I have trust and confidence in [“the first cadet in my chain of command” | “the first midshipman in my chain of command”].
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

64. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] listens to what I have to say.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

65. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] treats me with respect.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

66. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] cares about my personal well-being.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

67. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] provides me with opportunities to demonstrate my leadership skills.
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
68. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] provides me with constructive suggestions to improve my performance.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

69. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] supports my career development.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

70. If needed, I can go to [“the first cadet in my chain of command” | “the first midshipman in my chain of command”] to address my concerns without fear of reprisal.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

71. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] puts the interests of subordinates above their personal interests.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

72. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] ridicules subordinates.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

73. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] has explosive outbursts.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

74. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] has a sense of personal entitlement.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

75. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] acts only in the best interest of their own advancement.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

76. [“The first cadet in my chain of command” | “The first midshipman in my chain of command”] ignores ideas that are contrary to their own.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

77. The first [“cadet” | “midshipman”] in my chain of command allows negative behavior to occur. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

78. If I were to report the first [“cadet” | “midshipman”] in my chain of command for misconduct, I would receive negative outcomes (for example, poor evaluations or opportunities for leadership would suffer). (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
79. If you have any additional comments or concerns that you would like to provide about [“the first cadet in your chain of command” | “the first midshipman in your chain of command”], you may share them here. Senior leadership will be able to see what you write but not who wrote it. Please do not include personally identifiable information (for example, stating your name or your immediate supervisor’s name).

80. [“My company permanent party command team” | “My squadron permanent party command team”] communicates a clear and motivating vision of the future.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

[Show if USMA/USNA] Company Permanent Party Command Team: For the purpose of this question, your company permanent party command team is the officer and enlisted person responsible for your company.
[Show if USAFA] Squadron Permanent Party Command Team: For the purpose of this question, your squadron permanent party command team is the officer and enlisted person responsible for your squadron.

In this section, please report how much you agree or disagree with each of the following statements about [“your company permanent party command team” | “your squadron permanent party command team”]. When responding, consider only time spent at the [Academy Title].

Your responses are completely confidential. No one in your [“company” | “squadron”], including your senior leadership, will be able to know how you respond.
81. [“My company permanent party command team” | “My squadron permanent party command team”] **takes actions that are consistent with [Service Component] values.**
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

   **[Show if USMA/USNA] Company Permanent Party Command Team:** For the purpose of this question, your company permanent party command team is the officer and enlisted person responsible for your company.

   **[Show if USAFA] Squadron Permanent Party Command Team:** For the purpose of this question, your squadron permanent party command team is the officer and enlisted person responsible for your squadron.

82. [“My company permanent party command team” | “My squadron permanent party command team”] **supports and encourages the development of others.**
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

   **[Show if USMA/USNA] Company Permanent Party Command Team:** For the purpose of this question, your company permanent party command team is the officer and enlisted person responsible for your company.

   **[Show if USAFA] Squadron Permanent Party Command Team:** For the purpose of this question, your squadron permanent party command team is the officer and enlisted person responsible for your squadron.

83. [“My company permanent party command team” | “My squadron permanent party command team”] **encourages their subordinates to think about problems in new ways.**
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

   **[Show if USMA/USNA] Company Permanent Party Command Team:** For the purpose of this question, your company permanent party command team is the officer and enlisted person responsible for your company.

   **[Show if USAFA] Squadron Permanent Party Command Team:** For the purpose of this question, your squadron permanent party command team is the officer and enlisted person responsible for your squadron.

84. [“My company permanent party command team” | “My squadron permanent party command team”] **takes early action in addressing problems.**
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

   **[Show if USMA/USNA] Company Permanent Party Command Team:** For the purpose of this question, your company permanent party command team is the officer and enlisted person responsible for your company.

   **[Show if USAFA] Squadron Permanent Party Command Team:** For the purpose of this question, your squadron permanent party command team is the officer and enlisted person responsible for your squadron.
85. [“My company permanent party command team” | “My squadron permanent party command team”] addresses problems when they are brought to their attention.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

86. I have trust and confidence in my [“company” | “squadron”] permanent party command team. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

87. My [“company” | “squadron”] permanent party command team listens to what I have to say. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

88. My [“company” | “squadron”] permanent party command team treats me with respect. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

89. My [“company” | “squadron”] permanent party command team cares about my personal well-being. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

90. My [“company” | “squadron”] permanent party command team provides me with opportunities to demonstrate my leadership skills. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

91. My [“company” | “squadron”] permanent party command team provides me with constructive suggestions to improve my performance. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

92. My [“company” | “squadron”] permanent party command team supports my development. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

93. If needed, I can go to my [“company” | “squadron”] permanent party command team to address my concerns without fear of reprisal. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

94. My [“company” | “squadron”] permanent party command team puts the interests of their [“cadets” | “midshipmen”] above their personal interests. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

95. My [“company” | “squadron”] permanent party command team ridicules their subordinates. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
96. A member of my [“company” | “squadron”] permanent party command team has explosive outbursts.  (Ask if Academy)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

97. If I were to report someone in my [“company” | “squadron”] permanent party command team for misconduct, I would receive negative outcomes (for example, poor evaluations, decreased opportunities for leadership, become the center of gossip or rumors, ignored, or bullied).  (Ask if Academy)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

In the next section, please report how much you agree or disagree with each of the following statements about your unit’s senior NCO/senior enlisted leader.  Consider only time spent while serving over the past three months at the [Academy Title].

Your responses are completely confidential. No one in your unit, including your unit’s senior NCO/senior enlisted leader, will know how you answered any questions.

Senior NCO/Senior Enlisted Leader:  For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

98. My unit’s senior NCO/senior enlisted leader communicates a clear and motivating vision of the future.  (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader:  For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

99. My unit’s senior NCO/senior enlisted leader takes actions that are consistent with [Service Component] values.  (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader:  For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

100. My unit’s senior NCO/senior enlisted leader supports and encourages the development of people in my unit.  (Ask if Q61 = “Yes”)
    o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

101. My unit’s senior NCO/senior enlisted leader encourages people in my unit to think about problems in new ways. (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

102. My unit’s senior NCO/senior enlisted leader takes early action in addressing problems. (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

103. My unit’s senior NCO/senior enlisted leader addresses problems when brought to their attention. (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

104. My unit’s senior NCO/senior enlisted leader acts only in the best interest of their next promotion. (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

105. My unit’s senior NCO/senior enlisted leader ridicules people in my unit. (Ask if Q61 = “Yes”)
   o Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].
106. My unit’s senior NCO/senior enlisted leader has explosive outbursts. (Ask if Q61 = “Yes”)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

107. My unit’s senior NCO/senior enlisted leader has a sense of personal entitlement. (Ask if Q61 = “Yes”)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Senior NCO/Senior Enlisted Leader: For the purpose of this question, your senior NCO/senior enlisted leader is the highest-ranking non-commissioned officer or enlisted person in [Academy Title].

108. My unit’s senior NCO/senior enlisted leader ignores ideas that are contrary to their own. (Ask if Q61 = “Yes”)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

109. To improve leadership in your Military Service Academy, it is important for us to know how your leadership interacts with you and impacts your life. If you have any comments or concerns that you would like to provide about any person in a leadership role that you may interact with either in or outside of your chain of command, please share them here. Senior leadership will be able to see what you write but not who wrote it. Please do not include personally identifiable information.

Section III. Behaviors and Personal Experience

The next section asks important questions about your personal decisions, behaviors, thoughts, and feelings. Please answer as honestly and as best as you can.
Remember, no one in your Military Service Academy will know how you personally answer any of these questions.

110. In the past month, how often have you felt nervous or stressed?
   - Never, Rarely, Sometimes, Often

111. In the past month, how often have you felt that you were unable to control the important things in your life?
   - Never, Rarely, Sometimes, Often

112. In the past month, how often have you been angered because of things that were outside of your control?
   - Never, Rarely, Sometimes, Often

113. In the past month, how often have you found that you could not cope with all of the things you had to do?
   - Never, Rarely, Sometimes, Often

In the next section, please report how much you agree or disagree with each of the following statements.

114. These days, I feel like I belong.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

115. These days, I feel that there are people I can turn to in times of need.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

116. These days, I think I make things worse for the people in my life.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

117. My future seems dark to me.
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Thank you for answering the questions so far. Remember that your answers are confidential.

118. At the Academy, peer pressure makes me drink more than I would otherwise. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Remember that your answers are confidential.

119. At the Academy, unauthorized drinking is condoned by my sponsor. (Ask if Academy)
   - Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree
Remember that your answers are confidential.

120. My permanent party leadership enforces the Academy's alcohol use policy. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Remember that your answers are confidential.

121. My [“cadet” | “midshipman”] leadership enforces the Academy's alcohol use policy. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Remember that your answers are confidential.

122. If I needed help to control my drinking, I would feel comfortable seeking help from on-campus resources. (Ask if Academy)
   ○ Strongly disagree, Disagree, Neither agree nor disagree, Agree, Strongly agree

Thank you for answering the questions so far. Remember that your answers are confidential.

123. How often do you have four or more drinks (if you are a woman) or five or more drinks (if you are a man) on one occasion?
   ○ Never, Less than monthly, Monthly, Weekly, Daily or almost daily

Remember that your answers are confidential.

124. During the past 12 months, how often have you been unable to remember what happened the night before because you had been drinking?
   ○ Never, Less than monthly, Monthly, Weekly, Daily or almost daily

125. In general, the hazards in my living space that may be deliberately or accidentally used to harm others or myself, such as poisons, medications, and firearms, are safely stored (for example, locked in a cabinet, unloaded).
   ○ Never, Rarely, Sometimes, Often, Always

126. We want to know what is important to you. If you choose, you may use the space below to add any other comments or concerns you may have regarding any topic covered or not covered in this survey. Feel free to add anything else you want to say. Senior leadership will be able to see what you write but not who wrote it. Please do not include personally identifiable information (for example, details from a specific event that only you would know).
Section IV. Demographics

In this section, you will answer a few demographic questions. The information you provide will not be used to identify you. These questions help senior leadership identify issues and solutions that may impact certain groups of people more than others.

Protecting your responses is important to us. Responses are combined from everyone in your Military Service Academy to produce data on the entire group, not on you personally.

127. Are you Spanish, Hispanic, or Latino?
   o No, not Spanish, Hispanic, or Latino
   o Yes, Mexican, Mexican American, Chicano, Puerto Rican, Cuban, or other Spanish, Hispanic, or Latino

128. What is your race?
   Mark one or more races to indicate what race you consider yourself to be.
   o White
   o Black or African American
   o American Indian or Alaska Native
   o Asian (for example, Asian Indian, Chinese, Filipino, Japanese, Korean, or Vietnamese)
   o Native Hawaiian or other Pacific Islander (for example, Samoan, Guamanian, or Chamorro)

129. Are you?
   o Male
   o Female

130. You are... (Ask if Q1 = “Active component military member,” “Reserve component military member,” or “National Guard member”)
   o Enlisted (including non-commissioned officers [NCOs])
   o A commissioned officer
131. What is your paygrade? (Ask if Q130 = “Enlisted (including non-commissioned officers [NCOs])”)
   - E-1, E-2, E-3, E-4, E-5, E-6, E-7, E-8, E-9, E-10

132. What is your paygrade? (Ask if Q130 = “A commissioned officer”)
   - O-1, O-2, O-3, O-4, O-5, O-6, O-7, O-8, O-9, O-10

133. What is your paygrade? (Ask if Q130 = “A warrant officer”)
   - W-1, W-2, W-3, W-4, W-5

134. What branch of Service are you in? (Ask if Q1 = “Active component military member,” “Reserve component military member,” or “National Guard member”)
   - Army
   - Navy
   - Marine Corps
   - Air Force
   - Space Force
   - Coast Guard

135. What is your current pay plan/category? (Ask if Q1 = “Civilian employee”)
   - General Schedule (GS)-like pay plan (GS/GG/GM/GL/GP/GR)
   - Senior Executive Service (SES)
   - Title 10 tenured or tenure-track faculty
   - Title 10 non-tenure-track faculty
   - Non-Appropriated Fund (NAF)
   - Demonstration/Alternative/Other pay plans

136. What is your paygrade? (Ask if Q135 = “General Schedule (GS)-like pay plan”)
   - 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15

137. What is your paygrade? (Ask if Q135 = “Federal Wage System pay plan”)
   - 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19

138. Are you a supervisor? (Ask if Q1 = “Civilian employee”)
   To be a supervisor, you must have at least one subordinate who directly reports to you.
   - No, Yes

139. What is your position at the Military Service Academy? (Ask if 135 = “Title 10 tenured or tenure-track faculty” or “Title 10 non-tenure-track faculty”)
   - AD-1: Instructor
140. Are you a member of an intercollegiate athletic team? (Ask if Academy)
   o No, Yes

Section V. Service Customized Section

The following questions were chosen by your Service or Military Service Academy. Your responses to these questions are also completely confidential. Your leadership will see a report of how your Military Service Academy responds, but not how you individually answer any questions.

Section VI. Commander Customized Section

The following questions were chosen by your leadership specifically for your Military Service Academy. Your responses to these questions are also completely confidential. Your leadership will see a report of how your Military Service Academy responds, but not how you individually answer any questions.